You are a senior policy advisor to the current Secretary of Transportation Elaine Chao. Secretary Chao has grown frustrated with the lack of attention to the country's infrastructure. She accepted her position, in part, because of the President's promise on the campaign trail to invest big in infrastructure.

On one of her frequent trips to Trump Tower, Secretary Chao inquired about some road construction underway, and a secret service agent reminded her of the City's efforts to reduce traffic deaths by re-designing roads – an initiative that has worked in other parts of the world. The Secretary now sees Vision Zero as an opportunity to reengage with the President on infrastructure by providing a concrete path forward for his promised investment. Please prepare a policy memo that both informs Secretary Chao about Vision Zero and analyzes this approach to road safety for the United States.

Your memo should include the following elements.

1. Your name and title, the subject of your memo, and the position you are recommending with regard to Vision Zero for the United States.  
   This information can be conveyed in the header or salutation of the memo.

   This description should be 1 or 2 paragraphs.

   This description should be 1 paragraph.

4. An assessment of Vision Zero for the United States and a clear justification as to why you are recommending for or against the initiative for the United States in the context of an infrastructure funding request.  
   This justification should be 1 paragraph.

5. An analysis of a stakeholder you believe will take the opposite position you are recommending, and their main argument to support their position.  
   This assessment should be 1 paragraph.

6. A concluding statement that summarizes your position.  
   This statement should be 1 or 2 sentences.

Your response to this assignment should be approximately 750 words and written in paragraph form. We are looking for you to synthesize the class lectures, class discussions, and readings and apply the concepts you learned. You may use additional written source material in formulating your answer, but are not required to do so. Where you rely on written materials, please provide a reference and use quotation marks where appropriate.

In writing your assignment, we expect you to write an original paper on your own. That is to say, this is not a group assignment – students are not to work together in writing their assignments. If we receive submissions that are enough alike so as to raise the question of joint authorship, we will feel obliged to refer the matter to the School’s Academic Ethics Committee.
Please submit your assignment to the Drop Box labeled “Assignment #3” on the Courseplus page (the Drop Box is located under the “Class Materials & Resources” tab). We must receive your assignment by **9am on Monday December 17th 2018**. If you don’t turn your assignment in by 9am on December 17th your grade will be penalized.